

VISIBLE, EVIDENCE-BASED GOVERNANCE

-- Governing King V™ through a Digitised Governance Framework (DGF) --

(Executive Programme Featuring a Live Digitised Governance Framework Demonstration)

EXECUTIVE BRIEF

Over the past decade, directors and governance professionals have invested considerable time understanding governance codes, fiduciary duties, board responsibilities, and evolving disclosure expectations - including those recently introduced through King V™.

However, as governance environments become more complex, many organisations continue to rely on manual, fragmented, and narrative-based governance practices that struggle to provide leadership with timely visibility, verifiable evidence, integrated assurance, and defensible oversight.

Importantly, a Digitised Governance Framework (DGF) is not dependent on any single governance code. Rather, it provides organisations with a structured governance operating environment capable of integrating and supporting multiple governing instruments, regulatory obligations, standards, policies, and oversight requirements simultaneously. King V™ is simply one example of such a governing instrument within the South African context.

The absence of integrated governance visibility and evidence-based oversight creates significant practical governance challenges in the King V™ era and beyond:

- Limited line-of-sight between board decisions and operational reality
- Difficulty producing reliable, audit-ready evidence for disclosure and oversight purposes
- Fragmented combined assurance across lines of defence
- Increased director and officer exposure arising from inadequate governance visibility and supporting evidence

- Governance activities that exist primarily within documents, presentations, policies, and periodic reporting cycles, rather than within a living, testable governance environment
- Difficulty demonstrating governance outcomes such as ethical culture, performance and value creation, prudent control, legitimacy, and organisational resilience

This full-day executive programme examines how governance visibility, assurance, oversight, and defensibility can be strengthened through the practical application of a Digitised Governance Framework within increasingly complex governance environments - including the operationalisation of King V™ principles where applicable.

INTRODUCING THE DIGITISED GOVERNANCE FRAMEWORK (DGF)

A Digitised Governance Framework does not replace your existing governance codes, policies or structures.

It **integrates and digitises them into a living system** with centralised evidence repositories, on-line, up-to-date dashboards, automated workflows, and audit trails.

This programme explores the practical questions every director and governance leader must now answer:

- How do we translate King V™ principles into daily execution?
- How can the board gain up-to-date visibility and assurance?
- How do we confidently meet the new disclosure and board sign-off requirements?
- How can governance maturity be measured objectively?

*“If governance is the system by which organisations are directed and controlled, then it must be **visible, connected, and demonstrable** - not assumed.”*

WHO SHOULD ATTEND

The programme is designed for:

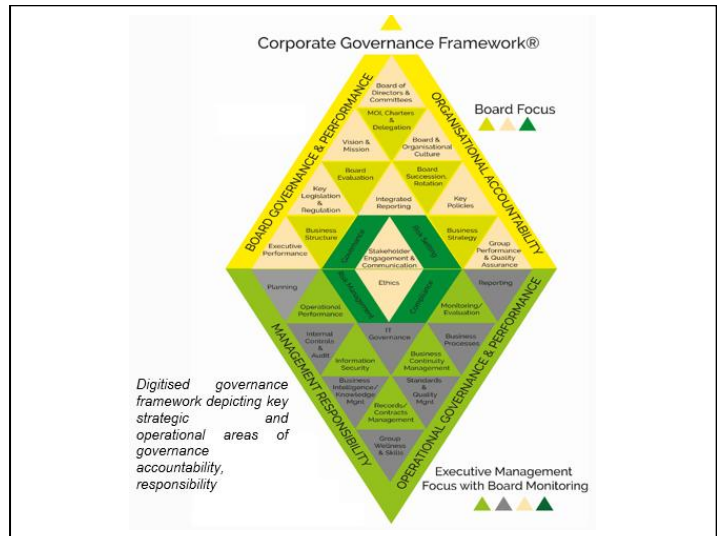
- Board members & Non-Executive directors
- Audit & Risk Committee Members
- Company Secretaries
- Chief Risk Officers & GRC leaders
- Internal Audit executives
- Senior executives responsible for assurance and oversight
- Internal Marketing & Report Writers
- Stakeholder Communications & Publicists

EXECUTIVE OUTCOMES

After this programme delegates will understand **how** organisations are better equipped to:

- **Operationalise King V™ principles** through a practical Digitised Governance Framework (DGF)
- **Map board responsibilities** directly to King V™'s principles and governance outcomes
- Confidently address the **new King V™ Disclosure Framework** requirements and board sign-off obligations
- **Diagnose governance and assurance blind spots** with evidence-based visibility
- **Strengthen combined assurance** across all lines of defence in line with King V™ expectations
- **Evaluate and demonstrate governance maturity** using up-to-date, verifiable data
- **Interrogate King V™ reporting and disclosures** with greater confidence at board level
- **Reduce personal and organisational liability** through traceable, audit-ready governance processes
- Understand the **architectural components** required to build or enhance a DGF

These outcomes are designed to enhance both board effectiveness and organisational assurance credibility espoused by King V™ and similar codes



PROGRAMME FORMAT

Duration: Full-day on-line executive session

Time: 09h30-16h00 (SAST)

Delivery: Highly interactive online session with **live demonstration**

This is not refresher in governance duties –

It is the next evolution of governance capability!

EXECUTIVE AGENDA

The programme blends **established governance theory** with **practical execution**:

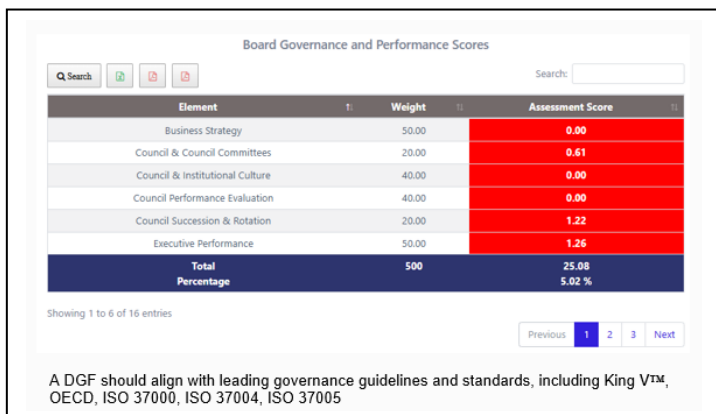
- Why governance must evolve now (King V™ context)
- King V™ at a glance - principles & governance outcomes
- What is a Digitised Governance Framework (DGF)?
- Seeing King V™ principles demonstrated in a DGF (Principle-by-principle walkthrough)
- King V™ reporting - new requirements, challenges, liabilities & board sign-off
- Combined assurance & the ultimate line of defence
- One system of directing & controlling
- The organisational governance maturity assessment
- 10 strategic questions every director should be asking
- Live DGF demonstration
- The business case: ROI, enablement & staying ahead
- Interactive discussion & Close

PROGRAMME EXPERIENCE

Delegates can expect a blended, practical session that *inter alia*:

- Support King V™ principles -- including other governing instruments -- through the lens of an operational DGF
- Demonstrate how a DGF operates in practice
- Demonstrate the use of dashboards, evidence repositories, combined assurance, and governance maturity tracking
- Provide an integrated, end-to-end view of the governance eco system
- Illustrate how oversight connects to systems of control
- Highlight challenges organisations may face regarding the governance reporting, including the new King V™ disclosure requirements
- Show how combined assurance becomes visible & testable
- Enable up-to-date interrogation of governance information & reporting
- Facilitate interactive discussion with experienced peers
- Balance conceptual clarity with applied governance insight

The **live DGF demonstration** shows how governance instruments and principles such as those found in King V™ come 'to life' - making them visible, testable, and evidence-based in order to improve the organisation's system of oversight.



Element	Weight	Assessment Score
Business Strategy	50.00	0.00
Council & Council Committees	20.00	0.61
Council & Institutional Culture	40.00	0.00
Council Performance Evaluation	40.00	0.00
Council Succession & Rotation	20.00	1.22
Executive Performance	50.00	1.26
Total	500	25.08
Percentage		5.02 %

Showing 1 to 6 of 16 entries

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A DGF should align with leading governance guidelines and standards, including King V™, OECD, ISO 37000, ISO 37004, ISO 37005

CONTACT DETAILS

082 694 0235
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www.cgfresearch.co.za

INVESTMENT

- **Individual registration**
R2,875.00 (Includes VAT) per delegate

Group packages

Package	Delegates	Fee (includes VAT)
Bronze	10	R27,300
Silver	12	R32,100
Gold	15	R38,800

Package includes:

- Electronic pre-reading and training material
- Certificate of Attendance

Optional Executive Add-ons:

- **Post-session executive Q&A (90 min):**
+R2,300 (includes VAT) per delegate
- **Closed follow-up workshop (2 hours up to 15 delegates):** +R28,750 (includes VAT)

"Most governance training answers the WHO and WHY.

Few ever address the WHAT and the HOW.

Now see King V™ through the lens of a digitised governance framework."

RESERVE YOUR SEAT

Upcoming sessions

19 October 2026
 06 or 16 November 2026
 07 December 2026

Private in-house sessions available on request

DIRECT ONLINE BOOKINGS

<https://cgfresearch.co.za/shop/>

MARKET VALIDATION

Trusted by organisations including;

Goldfields, Revenue Services Lesotho, Sibanye Stillwater, The Spar Group, Harmony Gold, Central Bank of Lesotho, Sugar Milling Research Institute, Norcross SA, Telkom, Services SETA, CANSA, South African Veterinary Association, Western Cape Provincial Government and many more...



"...yet another powerful, inspiring and absolutely insightful presentation which was well received by all present. It's really amazing what a huge impact your presentations always seem to leave on your audience!"

Development Bank of Southern Africa

"Good value for money which will certainly save and prevent huge costs for the SABC now and in the future..."

SABC

"...the material was presented clearly and conveyed in an understandable manner. Brilliant! Clear and to the point. I expected a clinical presentation but was pleasantly surprised."

City of Johannesburg

"CGF approaches the subject of Corporate Governance in a 'no nonsense' manner . . . their program and material are a must for all ethically serious public and private enterprises."

Andrew Levy Education

"The presentation made a lot of sense. Examples are clear, easily illustrated and to the point - a lively interactive session."

WesBank

"...conveyed in an informative and thoroughly professional manner which left the entire team under no illusions as to the extent the importance of Corporate Governance and it's implications."

Dell SA

*"The future boardroom will not ask:
Do we have governance?"*

*It will ask, **can we see it?**"*

TERMS AND CONDITIONS

Please read the following Terms and Conditions for your peace of mind:

1. Delegates must be registered prior to the online training date of attendance (Training')
2. Admission to the Training is based upon CGF Research Institute (Pty) Ltd (CGF') receiving payment prior to the Training. No provisional bookings will be allowed. No payments will be received at the Training
3. Once your registration form is received, you will be invoiced by CGF where you agree that you are liable for the full amount payable for this Training. Your registration will be confirmed on receipt of payment
4. Replacement delegates are acceptable at no extra charge, provided that arrangements have been made in writing with CGF five (5) working days prior to the Training
5. CGF reserves the right to make changes to the Training programme if necessary and commits to notify all delegates of such changes prior to the Training. If CGF cancels the Training for reasons beyond its control, delegates will be reimbursed 100% of their full payment or delegates may elect to transfer such payment to a future CGF Intervention

CONDITIONS FOR CANCELLATIONS ARE:

6. Cancellations will only be accepted when made in writing to CGF and sent to accounts@cgf.co.za. The receipt of your cancellation will be confirmed by CGF in writing. Any cancellations must be made five (5) working days prior to the Training
7. Any cancellations made 5 (five) working days prior to the Training date will be liable for 50% of the Training fee
8. Any cancellations made less than 2 (two) working days prior to the Training date will be liable for 100% of the Training fee
9. When a full amount is repayable for cancellations not falling within the above time periods, a 15% administration fee will be charged by CGF
10. Non attendance of a delegate without written cancellation is regarded as a cancellation with no entitlement to any refund or credit
11. No cash refunds are available for cancellations or postponements
12. Indemnity: CGF and its sponsors are absolved from and indemnified against any loss or damage as a result of substitution, alteration or cancellation / postponement of training arising from any cause whatsoever, including, without limitation, any fortuitous event, act of God, unforeseen occurrence or any other event that renders performance of the event impracticable or impossible. A "fortuitous event" may include, but is not limited to, war, fire, flood, riot, industrial action, extreme weather or other emergency.



***WE LOOK FORWARD TO WELCOMING YOU TO THIS EXECUTIVE
PROGRAMME - WHERE A DIGITISED GOVERNANCE FRAMEWORK
STRENGTHENS OVERSIGHT***